

Charity Registration No. 1110178

Company Registration No. 5101120 (England and Wales)

**WANDSWORTH CARE ALLIANCE**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2016**

# WANDSWORTH CARE ALLIANCE

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Directors And Trustees</b>	Mr Donald Roy Dr Caroline Varlaam Dr Clive Norris Mrs Elizabeth Berner Mr M J Cowper Lady Scott
<b>Charity number</b>	1110178
<b>Company number</b>	5101120
<b>Registered office</b>	Trident Business Centre 3rd Floor 89 Bickersteth Road London SW17 9SH
<b>Auditors</b>	Leroy Reid & Co Chartered Certified Accountants & Statutory Auditors 299 Northborough Road Norbury London SW16 4TR
<b>Bankers</b>	NatWest Bank Plc 128 Balham High Road Balham London SW12 9EA

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# WANDSWORTH CARE ALLIANCE

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# WANDSWORTH CARE ALLIANCE

## DIRECTORS' AND TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2016

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The Directors and Trustees present their report and accounts for the year ended 31 March 2016.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)"

### Objectives and activities

The objectives of the charity (the "Objects") are the relief of sickness and the preservation of good health including without limitation by the provision of information and advice and by providing an independent voluntary sector voice and by monitoring, reviewing and seeking to contribute to the improvement of health and social care services, in particular, but not exclusively, for people from minority groups and their carers.

The Directors and Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

### Achievements and performance

During 2015/16, WCA continued to operate a range of projects successfully and reported a surplus of £16,000 over the year, in contrast to a loss of £8,000 in the previous year. The achievement of 91% of the possible performance-related payments on the Healthwatch contract contributed positively to this surplus. Additionally, during the period we worked collaboratively with health service and voluntary sector stakeholders to secure 2 years' funding, commencing in 2016/17, to pilot a new Voluntary Sector Coordination project.

A significant element in the operations of Healthwatch Wandsworth has been the contribution of volunteer representatives sitting regularly on over 40 different health and social care boards, committees and groups. We have benefited additionally from 850 hours of office-based voluntary work. Over the year Healthwatch Wandsworth has run 106 outreach sessions where we have spoken with and listened to 1,250 local patients and service users, as well as 57 information and signposting sessions. We have published seven consultation reports and five Enter & View reports in this period.

Voicing Views monthly user group has continued to be well attended and the project continues to liaise regularly with health and social service contacts. The project has run consultations on the Primary Care Plus service and consultations before and after the termination of Section 75 Agreement between the Council and the Mental Health Trust. Good examples of service user representation in the period include effective involvement on the procurement panel of Wandsworth Improving Access to Psychological Therapies (IAPT) and in succeeding in getting the decision to close the Cashier's Office at Springfield Hospital reversed.

The LGBT Mental Health Pilot Project made a significant impact over the year, establishing good links in the voluntary sector. Key achievements included: influencing the Mental Health Trust to sign up to Stonewall's Diversity Champions Scheme; working with Wandsworth IAPT to raise staff awareness of LGBT-related issues; and getting agreement that LGBT awareness training would be given to the Mental Health Champions being placed in schools through the CCG. We will be seeking new funding to continue the project beyond this successful pilot stage.

### Financial review

The Charity ran a surplus of £16,401 bolstering end-of-year reserves to £56,754 (equivalent to approximately two months' operating costs). Trustees maintained their focus on the level of reserves over the year, as described below. While these remain challenging times for many charitable organisations, including WCA, taking account of our particular circumstances and the nature of our in-year income, Trustees judge current reserves to be above the threshold level for the continued safe operation of the organisation as a going concern.

# WANDSWORTH CARE ALLIANCE

## DIRECTORS' AND TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 MARCH 2016**

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During the year, WCA Trustees undertook a review of the organisation's policy on its reserves, drawing on the guidance published by the Charity Commission in January 2016.

Identifying reserves in line with the Charity Commission advice is relatively straightforward for WCA, as we currently have neither restricted income funds nor any endowment funds and our tangible fixed assets are minimal (and were not included in any of our previous calculations of reserves).

### **The Need to Hold Reserves**

The Trustees have concluded that WCA might need reserves for the following three areas;

- (i) Contingencies
- (ii) Liquidity/Cash flow
- (iii) Future commitments.

The Trustees recognise that calculating and justifying how much WCA might need in reserves must be based on the Board's view of the policy options and considerations and the operational context. The approach we have adopted is to establish a desired reserve level/range on the basis of a target amount or target range for each potential pressure the Board has identified and its relevant parameters - and whether each such potential need for reserves should sit in parallel with others or be considered cumulatively.

The WCA Trustees have agreed that an annual reserves calculation paper will be produced to identify and justify reserve targets and be presented to the Board for agreement. Reserves and reserve targets will be monitored and reviewed as necessary throughout the year.

### **Reserves considerations and targets sums for 2016/17**

The application for 2016/17 of the Board's agreed policy and our consideration of the prevailing risks and operational circumstances produces a current reserves target range of £39,000 to £159,000.

The Directors and Trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

We plan to continue the Charity's mission, of ***"Working to improve health and wellbeing through community involvement, collaboration, action and a stronger voluntary sector voice"*** with particular focus on the following:

- (i) To continue to support the Chief Executive and the staff of WCA to maximise and realise their potential and to work positively together to deliver the goals of WCA.
- (ii) To secure a new contract to continue to operate Healthwatch for a further 3-5 years.
- (iii) To secure funding to continue and develop the LBGT mental health project.
- (iv) To develop the Voluntary Sector Coordination Project.

# WANDSWORTH CARE ALLIANCE

## DIRECTORS' AND TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 MARCH 2016**

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### **Structure, governance and management**

WCA was founded in 1991 and was governed by its constitution until its date of incorporation.

The company was incorporated on the 14th April 2004 and was not registered as a charity until the 23rd June 2005.

The Directors and Trustees, who are also the directors for the purpose of company law, and who served during the year were:

Mr Donald Roy

Dr Caroline Varlaam

Dr Clive Norris

Mrs Elizabeth Berner

Mr M J Cowper

Lady Scott

Lady Scott has stepped down as Chair on the 31st March 2016, following which Mr Michael J Cowper who is a trustee of WCA has been appointed as Chair. Lady Scott remains a trustee of the organisation.

The board has the power to appoint additional Trustees as required.

None of the Directors and Trustees has any beneficial interest in the company.

### **Statement of Directors' and Trustees' responsibilities**

The Directors and Trustees, who are also the directors of Wandsworth Care Alliance for the purpose of company law, are responsible for preparing the Directors' And Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Directors and Trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Directors and Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Directors and Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **Auditors**

The auditors, Leroy Reid & Co, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

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# WANDSWORTH CARE ALLIANCE

## DIRECTORS' AND TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 MARCH 2016**

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### **Disclosure of information to auditors**

Each of the directors has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

The Directors' and Trustees' report was approved by the Board of Directors And Trustees.



Mr M J Cowper  
Chair

Dated: 26.9.2016

# WANDSWORTH CARE ALLIANCE

## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF WANDSWORTH CARE ALLIANCE

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We have audited the financial statements of Wandsworth Care Alliance for the year ended 31 March 2016 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of Directors and Trustees and auditors**

As explained more fully in the statement of Directors' and Trustees' responsibilities, the Directors and Trustees, who are also the directors of Wandsworth Care Alliance for the purposes of company law are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### **Scope of the audit of the accounts**

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors and Trustees; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Directors' And Trustees' Annual Report to identify material inconsistencies with the audited accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on accounts.**

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' And Trustees' Report for the financial year for which the accounts are prepared is consistent with the accounts.



# WANDSWORTH CARE ALLIANCE

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF WANDSWORTH CARE ALLIANCE

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### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.


### Other matter

Your attention is drawn to the fact that the charity has prepared accounts in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.



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**Mr Ebenezer Okai, (BSc), FCCA (Senior Statutory Auditor)**  
for and on behalf of Leroy Reid & Co  
**Chartered Certified Accountants &  
Statutory Auditors**  
**299 Northborough Road**  
**Norbury**  
**London**  
**SW16 4TR**

  
.....  
**Date**

# WANDSWORTH CARE ALLIANCE

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2016

		2016	2015
	Notes	£	£
<b><u>Income and endowments from:</u></b>			
Service level agreement income			
	3	353,141	386,505
<u>Charitable activities</u>			
Investments	4	-	5
Other income	5	100	2,500
<b>Total income and endowments</b>		<u>353,241</u>	<u>389,010</u>
<b><u>Expenditure on:</u></b>			
<u>Charitable activities</u>			
Charitable Core Activities			
	6	336,840	397,336
<b>Total charitable expenditure</b>		<u>336,840</u>	<u>397,336</u>
<b>Total resources expended</b>		<u>336,840</u>	<u>397,336</u>
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		16,401	(8,326)
Fund balances at 1 April 2015		<u>40,353</u>	<u>48,679</u>
<b>Fund balances at 31 March 2016</b>		<u>56,754</u>	<u>40,353</u>

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006 and includes all gains and losses recognised in the year.

The notes on pages 10 to 16 form part of the accounts.

# WANDSWORTH CARE ALLIANCE

## STATEMENT OF FINANCIAL POSITION

AS AT 31 MARCH 2016

	Notes	2016 £	£	2015 £	£
<b>Fixed assets</b>					
Property, plant and equipment	11		7		7
<b>Current assets</b>					
Trade and other receivables	12	39,774		33,753	
Cash at bank and in hand		55,409		11,499	
		95,183		45,252	
<b>Current liabilities</b>					
Other payables	13	38,436		4,906	
Net current assets			56,747		40,346
<b>Total assets less current liabilities</b>			56,754		40,353
<b>Income funds</b>					
Unrestricted funds			56,754		40,353
			56,754		40,353

The financial statements were approved by the board of directors and authorised for issue on 26.9.2016 and are signed on its behalf by:



Mr M J Cowper  
Chairperson

Company Registration No. 5101120

The notes of pages 10 to 16 form part of the accounts.

# WANDSWORTH CARE ALLIANCE

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2016

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	Notes	2016 £	£	2015 £	£
<b>Cash flows from operating activities</b>					
Cash generated from/(absorbed by) operations	14		43,910		(46,521)
<b>Investing activities</b>					
Interest received		-		5	
<b>Net cash (used in)/generated from investing activities</b>			-		5
<b>Net cash used in financing activities</b>			-		-
<b>Net increase/(decrease) in cash and cash equivalents</b>			43,910		(46,516)
Cash and cash equivalents at beginning of year			11,499		58,015
<b>Cash and cash equivalents at end of year</b>			55,409		11,499

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# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2016

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#### 1 Accounting policies

##### 1.1 Accounting convention

These accounts have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102"), "Accounting and Reporting by Charities" the Statement of Recommended Practice for charities applying FRS 102, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015. The charity is a Public Benefit Entity as defined by FRS 102.

The accounts have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

These accounts for the year ended 31 March 2016 are the first accounts of Wandsworth Care Alliance prepared in accordance with FRS 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland. The date of transition to FRS 102 was 1 April 2014. The reported financial position and financial performance for the previous period are not affected by the transition to FRS 102.

##### 1.2 Going concern

At the time of approving the accounts, the Directors and Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Directors' and Trustees' continue to adopt the going concern basis of accounting in preparing the accounts.

##### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Directors and Trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

##### 1.4 Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of service level contracts, grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Contract income generated for services rendered are reordered in the accounts when the invoices have been raised and excludes any VAT.

Investment income is included when receivable.

##### 1.5 Resources expended

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2016

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#### 1 Accounting policies

(Continued)

##### 1.6 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and equipment	
Fixtures and fittings	25% straight line
Computers	20% straight line

##### 1.7 Impairment of non-current assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure) for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

##### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

##### 1.9 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

##### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2016

#### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### 3 Service level agreement income

	2016	2015
	£	£
Service level agreement	353,141	386,505
	<u>          </u>	<u>          </u>
<b>Service level agreements</b>		
NHS Wandsworth	130,297	119,170
Wandsworth Borough Council	222,844	267,335
	<u>          </u>	<u>          </u>
	353,141	386,505
	<u>          </u>	<u>          </u>

#### 4 Investments

	2016	2015
	£	£
Interest receivable	-	5
	<u>          </u>	<u>          </u>

#### 5 Other income

	2016	2015
	£	£
Other income	100	2,500
	<u>          </u>	<u>          </u>

# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2016

#### 6 Charitable activities

	2016 £	2015 £
Staff costs	233,906	271,064
Depreciation and impairment	-	716
Training and conference	245	1,613
Volunteers cost	5,082	2,184
Printing, postage and stationery	8,531	11,495
Rent, rates and service charges	33,073	33,117
Telephone and internet	3,893	4,486
Travelling	2,199	1,773
Refreshments and subsistence	3,784	3,573
Venue hire	1,240	2,020
Advertising and recruitment	1,281	783
Website development	194	194
Insurance	1,602	1,034
Repairs and maintenance	31	359
Legal and professional	3,080	2,782
Subscription	1,661	390
IT resource	4,098	3,624
Outsourced work	1,249	4,746
Equipment	1,290	190
Bank charges	358	707
General expenses	184	302
Consultancy	-	2,820
Fundraising - Consultancy fees	-	6,165
DAAT expenses	-	15,038
	<u>306,981</u>	<u>371,175</u>
Grant funding of activities (see note 7)	26,090	22,000
Share of governance costs (see note 8)	3,769	4,161
	<u>336,840</u>	<u>397,336</u>

#### 7 Grants payable

	2016 £	2015 £
Grants to institutions: Charitable core activities	26,090	22,000
	<u>26,090</u>	<u>22,000</u>



# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2016

### 8 Support costs

	Governance costs £	2016 £	2015 £	Basis of allocation
Audit fees	3,255	3,255	3,580	Governance
Accountancy	514	514	581	Governance
	<u>3,769</u>	<u>3,769</u>	<u>4,161</u>	

### 9 Directors And Trustees

None of the Directors and Trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

### 10 Employees

#### Number of employees

The average monthly number employees during the year was:

	2016 Number	2015 Number
Chief Executive- Full time	1	1
Staff- Full time	5	6
Staff - Part time	3	3
	<u>9</u>	<u>10</u>

#### Employment costs

	2016 £	2015 £
Wages and salaries	213,250	247,355
Social security costs	20,656	23,709
	<u>233,906</u>	<u>271,064</u>

There were no employees whose annual remuneration was £60,000 or more.

# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2016

### 11 Property, plant and equipment

	Fixtures and fittings £	Computers £	Total £
<b>Cost</b>			
At 1 April 2015	9,595	6,064	15,659
At 31 March 2016	9,595	6,064	15,659
<b>Depreciation and impairment</b>			
At 1 April 2015	9,595	6,057	15,652
At 31 March 2016	9,595	6,057	15,652
<b>Carrying amount</b>			
At 31 March 2016	-	7	7
At 31 March 2015	-	7	7

### 12 Trade and other receivables

	2016 £	2015 £
<b>Amounts falling due within one year:</b>		
Trade receivables	36,322	30,301
Other receivables	3,452	3,452
	39,774	33,753

### 13 Current liabilities

	2016 £	2015 £
Trade payables	182	1,326
Accruals and deferred income	38,254	3,580
	38,436	4,906

# WANDSWORTH CARE ALLIANCE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2016

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<b>14 Cash generated from operations</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>
Surplus/(deficit) for the year	16,401	(8,326)
Adjustments for:		
Investment income recognised in profit or loss	-	(5)
Depreciation and impairment of property, plant and equipment	-	716
Movements in working capital:		
(Increase) in trade and other receivables	(6,021)	(1,533)
Increase/(decrease) in trade and other payables	33,530	(37,373)
<b>Cash generated from/(absorbed by) operations</b>	<b>43,910</b>	<b>(46,521)</b>

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