

REGISTERED COMPANY NUMBER: 05101120 (England and Wales)
REGISTERED CHARITY NUMBER: 1110178

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2017
for
Wandsworth Care Alliance

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

Wandsworth Care Alliance

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for the Year Ended 31 March 2017

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Wandsworth Care Alliance

Reference and Administrative Details
for the Year Ended 31 March 2017

TRUSTEES

Mrs Elizabeth Berner
Mr Michael Jeremy Cowper
Dr Clive Norris
Mr Donald Roy
Lady Cherill Scott
Dr Caroline Varlaam

REGISTERED OFFICE

Trident Business Centre
3rd Floor
89 Bickersteth Road
London
SW17 9SH

**REGISTERED COMPANY
NUMBER**

05101120 (England and Wales)

**REGISTERED CHARITY
NUMBER**

1110178

INDEPENDENT AUDITORS

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

Wandsworth Care Alliance

Report of the Trustees for the Year Ended 31 March 2017

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2017. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objectives of the charity (the "Objects") are the relief of sickness and the preservation of good health including without limitation by the provision of information and advice and by providing an independent voluntary sector voice and by monitoring, reviewing and seeking to contribute to the improvement of health and social care services, in particular, but not exclusively, for people from minority groups and their carers.

STRATEGIC REPORT

Achievement and performance

Charitable activities

During 2016-17, WCA operated a developed range of projects successfully and reported a surplus of £29,612, an increase of over £13,000 compared with the previous year. WCA achieved 94% of the possible performance-related payments available under the extended Healthwatch contract which made an important positive contribution to the financial outcome. During the year WCA received new funding for the delivery of the Voluntary Sector Coordination Project (VSCP) pilot involving a wide range of health service and voluntary sector stakeholders; and also some funding from the Beatrice Laing Trust for new work designed to increase the capacity of selected voluntary sector groups to help refugee migrants arriving in the borough.

The Trustees encouraged and supported the Director and WCA team in maximising the value of the work the charity does and the economy with which it does it. Examples of this include the team building up coherence and read across between projects and working in a mutually supportive way; and seeking to take this approach forward in external relationships. Trustees sought to encourage the development of staff and the capacity of the organisation, and WCA itself seeks externally to contribute to the development of the overall capacity of the voluntary sector locally.

The commissioning of WCA by Wandsworth Clinical Commissioning Group (CCG) to deliver the pilot Voluntary Sector Coordination Project (VSCP) represents a strong synergy with WCA's objectives, in its vision of a stronger and more cohesive voluntary sector working in partnership with the local NHS and Council to address health and wellbeing challenges together. From a presentational and management perspective, there is a need to set out tangible long-term impacts to work towards and account for. During the first year of the VSCP, the project has widened the network of voluntary and community organisations and groups involved, with a mailing list which has grown to over 450 and representation at forums averaging over 50 organisations and groups. Given the scope of the project, it has been an important element of WCA's approach to its delivery to seek to ensure appropriate governance arrangements and to focus on stated outcomes for the pilot. These have been agreed with the CCG.

Wandsworth Care Alliance

Report of the Trustees for the Year Ended 31 March 2017

STRATEGIC REPORT

Achievement and performance

Healthwatch Wandsworth prioritises its operations in 2016-17 on the basis of what local people said mattered to them, for example, developing how it monitored local health and social care services and involving "Seldom Heard groups" in their design and delivery - as well as following up the outcomes of inspections of services in, for example, GPs' surgeries, dentists and pharmacies. During the year, HWW made 3500 connections with people on social media, completed reports tackling issues ranging from mental health to hospital care, and carers; spoke to over 1100 people about their experiences of local health and social care services, and met hundreds of people at 90 community events and meetings. Over the year, 42 local people volunteered over 3095 hours to help Healthwatch Wandsworth deliver its work

Voicing Views monthly mental health service user monthly group meetings have been consistently well attended. The group were asked to state what they liked about the meetings and what they didn't like. The responses were very positive: that they liked the location and format and being able to get advice, to express their views and to discuss changes to services. There was no negative feedback.

There has been excellent service user representation at the Acute Care Forums and the Community Quality Forum as well as at the Steering Groups for the Single Point of Access and Primary Care Plus, and the Suicide Prevention Group. The project continues to have strong links with the Voluntary Sector Mental Health Providers.

The LGBT Mental Health Pilot Project has continued to make good progress. In October, the Project co-hosted an event with the Mental Health Trust which was very well attended by Trust directors, senior managers, Trust Staff, Stonewall, the LGBT community from across five boroughs and stakeholders. The outcomes from the event further highlighted the need for improvements to mental health services and provided a work plan for the Trust.

The Project carried out some workshops with The Gap Youth Club which is LGBT specific and run by the Free 2B Alliance. These gave an insight in to the problems that LGBT youth have along with high levels of mental health issues.

The funding of the Pilot Project ended though work continues. New funding was received in July 2017 to continue the project for 3 years on a part time basis. Additional funding is being sought to augment the project, though the outcome of this will not be known until later in 2017/18.

The refugee/migrant project funded by the Beatrice Laing Trust is smaller in scale than the other projects described but wholly consistent with the objectives of WCA, in its aim to increase the capacity of local voluntary groups in Wandsworth which are working to support migrant refugees newly arrived in the borough. Work has been taken forward to assess the current position generally and detailed work has been done with two particular groups: first, 'Supporting Relationships and Families' in order to help build capacity and develop governance. Subsequently, one of the volunteers recruited as part of the project was successful in securing a £10,000 grant for the group. The WCA project has gone on to work with a second group, 'Just Shelter' to support the development of governance and structures in preparation for an application for CIO (Charitable Incorporated Organisation) foundation model status.

STRATEGIC REPORT

Financial review

Financial position

The charity ran a surplus of £29,612 in 2016-17, which increased the year-end reserves to some £86,366. The Trustees maintained their focus on the level of reserves over the year and supported the Director's determination to seek operational economy, in a context of continuing financial challenge for the voluntary sector. The Trustees held to their assessment that in the circumstances of the WCA and given the nature of its in-year income, the current level of reserves remained above the threshold level for the continued safe operation of the organisation as a going concern.

Reserves policy

During the previous year 2015-16, the Trustees undertook a review in the context of Charity Commission guidance, of the organisation's policy on its reserves. We reported that the identification of reserves in line with that guidance was relatively straightforward for WCA as it had neither restricted income funds nor any endowment funds and its tangible fixed assets were minimal. The Trustees concluded that WCA might need reserves for three areas:

- (i) contingencies;
- (ii) liquidity/ cash flow; and
- (iii) future commitments

and agreed that as a policy, an annual reserves calculation paper would be produced to identify and justify reserve targets and be presented to the Board for agreement.

Trustees accordingly monitored reserves and reserve targets during the course of 2016-17, and following the end of the year considered and agreed an annual reserves calculation paper. Trustees took a view of the risks and operational experience which should be taken into account in determining the reserves target range for 2017-18. In the area of liquidity/cash flow, the judgment was made that it would be prudent to increase the minimum target reserves level and accordingly, the Trustees' consideration is that the current reserves target range for 31 March 2018 is from £70,000 to £218,000 (£70,000 being the minimum safe level, and £218,000 being the cumulative total of the identified risk mitigations, and also equivalent to approximately six months operating costs).

The Directors and Trustees have assessed the major risks to which the charity is exposed. We have done this, taking particular account of guidance published by the Charity Commission and we have been actively reviewing and implementing practicable policies focused on reducing the risk of fraud and designed to promote safeguarding and to encourage whistleblowing. These policies are integral to WCA's daily work. We are satisfied that systems are in place to mitigate exposure to the major risks.

Wandsworth Care Alliance

Report of the Trustees for the Year Ended 31 March 2017

STRATEGIC REPORT

Future plans

We plan to continue the Charity's mission, of "Working to improve health and wellbeing through community involvement, collaboration, action and a stronger voluntary sector voice" with particular focus on the following:

- (i) to continue to support the Director and the staff of WCA to develop and realise their potential and to work positively together to deliver the goals of WCA within an enabling framework of good governance.
- (ii) to deliver continued high performance of Healthwatch and to be well positioned to be awarded a new contract to operate Healthwatch for a further 3-5 years.
- (iii) to build on the progress made in first year of the Voluntary Sector Co-ordination Project pilot to achieve the agreed outcomes and secure a platform for the delivery of the project's ambitions.
- (iii) to build on the foundations laid in the LGBT mental health project pilot applying agreed further funding and looking to further development.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The Board has the power to appoint additional Trustees as required.

None of the Directors and Trustees has any beneficial interest in the Company.

Organisational structure

WCA was founded in 1991 and was governed by its constitution until its date of incorporation. The Company was incorporated on the 14th April 2004 and was not registered as a charity until the 23rd June 2005.

Report of the Trustees
for the Year Ended 31 March 2017

TRUSTEES RESPONSIBILITY STATEMENT

The trustees (who are also the directors of Wandsworth Care Alliance for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Leroy Reid & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on18 September 2017... and signed on the board's behalf by:



Mr Michael Jeremy Cowper - Trustee

Report of the Independent Auditors to the Members of Wandsworth Care Alliance

We have audited the financial statements of Wandsworth Care Alliance for the year ended 31 March 2017 on pages nine to seventeen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Trustees Responsibility Statement set out on page six, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

Report of the Independent Auditors to the Members of
Wandsworth Care Alliance

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

E Okai

Ebenezer Okai, (BSc), FCCA (Senior Statutory Auditor)
for and on behalf of Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

Date:

13/10/2017

Wandsworth Care Alliance

Statement of Financial Activities
for the Year Ended 31 March 2017


	Notes	2017 Unrestricted fund £	2016 Total funds £
INCOME AND ENDOWMENTS FROM			
Charitable activities	2		
Service Level Agreement Grant		396,432 5,000	353,141 -
Other income	3	192	100
Total		<u>401,624</u>	<u>353,241</u>
EXPENDITURE ON			
Charitable activities	4		
Charitable core activities Grant to institutions		338,122 33,890	310,750 26,090
Total		<u>372,012</u>	<u>336,840</u>
NET INCOME		<u>29,612</u>	<u>16,401</u>
RECONCILIATION OF FUNDS			
Total funds brought forward		56,754	40,353
TOTAL FUNDS CARRIED FORWARD		<u><u>86,366</u></u>	<u><u>56,754</u></u>
CONTINUING OPERATIONS			
All income and expenditure has arisen from continuing activities.			

The notes form part of these financial statements

Statement of Financial Position
At 31 March 2017

	Notes	2017 Unrestricted fund £	2016 Total funds £
FIXED ASSETS			
Tangible assets	11	7	7
CURRENT ASSETS			
Debtors	12	42,096	39,774
Cash at bank and in hand		47,640	55,409
		<u>89,736</u>	<u>95,183</u>
CREDITORS			
Amounts falling due within one year	13	(3,377)	(38,436)
		<u>86,359</u>	<u>56,747</u>
NET CURRENT ASSETS			
		<u>86,366</u>	<u>56,754</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		<u>86,366</u>	<u>56,754</u>
NET ASSETS			
		<u>86,366</u>	<u>56,754</u>
FUNDS	14		
Unrestricted funds:			
General fund		86,366	56,754
TOTAL FUNDS		<u>86,366</u>	<u>56,754</u>

The financial statements were approved by the Board of Trustees on 18 September 2017 and were signed on its behalf by:


.....
Mr Michael Jeremy Cowper -Trustee

Wandsworth Care Alliance

Statement of Cash Flows
for the Year Ended 31 March 2017

	Notes	2017 £	2016 £
Cash flows from operating activities:			
Cash generated from operations	16	(7,769)	43,910
Net cash provided by (used in) operating activities		<u>(7,769)</u>	<u>43,910</u>
Change in cash and cash equivalents in the reporting period		<u>(7,769)</u>	<u>43,910</u>
Cash and cash equivalents at the beginning of the reporting period		<u>55,409</u>	<u>11,499</u>
Cash and cash equivalents at the end of the reporting period		<u>47,640</u>	<u>55,409</u>

The notes form part of these financial statements

Notes to the Financial Statements
for the Year Ended 31 March 2017

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 25% on cost
Computer equipment	- 20% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Going concern

At the time of approving the accounts, the Directors and Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable futures. Thus the Directors' and Trustees' continue to adopt the going concern basis of accounting in preparing the accounts.

Wandsworth Care Alliance

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

2. INCOME FROM CHARITABLE ACTIVITIES

			2017	2016
	Service Level Agreement	Grant	Total activities	Total activities
	£	£	£	£
NHS Wandsworth	172,113	-	172,113	130,297
Wandsworth Borough Council	224,319	-	224,319	222,844
The Beatrice Laing Trust	-	5,000	5,000	-
	<u>396,432</u>	<u>5,000</u>	<u>401,432</u>	<u>353,141</u>

3. OTHER INCOME

	2017	2016
	£	£
Other income	<u>192</u>	<u>100</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct costs	Grant funding of activities	Support costs	Totals
	(See note 5)	(See note 6)	(See note 7)	
	£	£	£	£
Charitable core activities	334,329	-	3,793	338,122
Grant to institutions	-	33,890	-	33,890
	<u>334,329</u>	<u>33,890</u>	<u>3,793</u>	<u>372,012</u>

Wandsworth Care Alliance

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2017	2016
	£	£
Staff costs	252,742	233,906
Rent, rates and services charges	36,643	33,073
Insurance	1,617	1,602
Telephone and internet	2,207	3,893
Printing, postage and stationery	9,968	8,531
Advertising and recruitment	4,154	1,281
General expenses	118	184
Training and conference	2,127	245
Volunteer cost	2,503	5,082
Travelling	2,065	2,199
Refreshments and subsistence	4,161	3,784
Venue Hire	1,024	1,240
Repairs and maintenance	-	31
Legal and professional	2,106	3,080
Subscription	1,700	1,661
IT resource	4,152	4,098
Outsourced work	-	1,249
Equipment	6,715	1,290
Bank charges	327	358
Web development	-	194
	<u>334,329</u>	<u>306,981</u>

6. GRANTS PAYABLE

	2017	2016
	£	£
Grant to institutions	<u>33,890</u>	<u>26,090</u>

7. SUPPORT COSTS

	Governance costs
	£
Charitable core activities	<u>3,793</u>

Wandsworth Care Alliance

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2017	2016
	£	£
Audit fees	3,255	3,255
Other non-audit services	538	514
	<u>3,793</u>	<u>3,769</u>

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2017 nor for the year ended 31 March 2016.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2017 nor for the year ended 31 March 2016.

10. STAFF COSTS

	2017	2016
	£	£
Wages and salaries	229,927	213,250
Social security costs	22,815	20,656
	<u>252,742</u>	<u>233,906</u>

The average monthly number of employees during the year was as follows:

	2017	2016
Chief Executive-Full time	1	1
Staff- Full time	5	5
Staff - Part time	3	3
	<u>9</u>	<u>9</u>

No employees received emoluments in excess of £60,000.

Wandsworth Care Alliance

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

11. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Computer equipment £	Totals £
COST			
At 1 April 2016 and 31 March 2017	9,595	6,064	15,659
	<hr/>	<hr/>	<hr/>
DEPRECIATION			
At 1 April 2016 and 31 March 2017	9,595	6,057	15,652
	<hr/>	<hr/>	<hr/>
NET BOOK VALUE			
At 31 March 2017	-	7	7
	<hr/>	<hr/>	<hr/>
At 31 March 2016	-	7	7
	<hr/>	<hr/>	<hr/>

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017 £	2016 £
Grant receivable	38,644	36,322
Other debtors	3,452	3,452
	<hr/>	<hr/>
	42,096	39,774
	<hr/>	<hr/>

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017 £	2016 £
Trade creditors	122	182
Deferred income	-	35,000
Accrued expenses	3,255	3,254
	<hr/>	<hr/>
	3,377	38,436
	<hr/>	<hr/>

14. MOVEMENT IN FUNDS

	At 1.4.16 £	Net movement in funds £	At 31.3.17 £
Unrestricted funds			
General fund	56,754	29,612	86,366
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	56,754	29,612	86,366
	<hr/>	<hr/>	<hr/>

Wandsworth Care Alliance

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

14. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	401,624	(372,012)	29,612
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>401,624</u>	<u>(372,012)</u>	<u>29,612</u>

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2017.

16. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2017 £	2016 £
Net income for the reporting period (as per the statement of financial activities)	29,612	16,401
Adjustments for:		
Increase in debtors	(2,322)	(6,021)
(Decrease)/increase in creditors	(35,059)	33,530
	<hr/>	<hr/>
Net cash provided by (used in) operating activities	<u>(7,769)</u>	<u>43,910</u>

17. NOTES ON RECONCILIATION OF NET INCOME TO NET CASH FLOW

The amount of cash flows arising from operating activities is a key indicator of the extent to which the operations of the entity have generated sufficient cash flows to maintain the operating capability of the entity, and make new investments without recourse to external sources of financing. Information about the specific components of historical operating cash flow is useful, in conjunction with other information, in forecasting future operating cash flows.

The changes in receivables and trade payables (working capital) do not impact on the measurement profit but these changes will have impacted on cash and so further adjustments are made.

Wandsworth Care Alliance

Detailed Statement of Financial Activities
for the Year Ended 31 March 2017

	2017 Unrestricted funds £	2016 Total funds £
INCOME AND ENDOWMENTS		
Charitable activities		
NHS Wandsworth	172,113	130,297
Wandsworth Borough Council	224,319	222,844
The Beatrice Laing Trust	5,000	-
	<hr/>	<hr/>
	401,432	353,141
Other income		
Other income	192	100
	<hr/>	<hr/>
Total incoming resources	401,624	353,241
EXPENDITURE		
Charitable activities		
Wages	229,927	213,250
Social security	22,815	20,656
Rent, rates and services charges	36,643	33,073
Insurance	1,617	1,602
Telephone and internet	2,207	3,893
Printing, postage and stationery	9,968	8,531
Advertising and recruitment	4,154	1,281
General expenses	118	184
Training and conference	2,127	245
Volunteer cost	2,503	5,082
Travelling	2,065	2,199
Refreshments and subsistence	4,161	3,784
Venue Hire	1,024	1,240
Repairs and maintenance	-	31
Legal and professional	2,106	3,080
Subscription	1,700	1,661
IT resource	4,152	4,098
Outsourced work	-	1,249
Equipment	6,715	1,290
Bank charges	327	358
Web development	-	194
Grants to institutions	33,890	26,090
	<hr/>	<hr/>
	368,219	333,071
Support costs		

This page does not form part of the statutory financial statements

Wandsworth Care Alliance

Detailed Statement of Financial Activities
for the Year Ended 31 March 2017

	2017 Unrestricted funds £	2016 Total funds £
Governance costs		
Auditors' remuneration	3,255	3,255
Auditors' remuneration for non audit work	538	514
	<u>3,793</u>	<u>3,769</u>
Total resources expended	372,012	336,840
Net income	<u>29,612</u>	<u>16,401</u>

This page does not form part of the statutory financial statements